

Origins of Future, Backwards

- ‘Future, Backwards’ is a Cognitive Edge method
- Cognitive Edge is a research and practitioner network focused on the development and practice of sense-making
- Helps you identify the context you are in and pick ‘the right tool for the job’
- The Cynefin framework helps managers determine the prevailing operative context, enabling appropriate choices and decisions



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Please Note

- There is no right or wrong answer
- We're going to be working through some (significant) ambiguity
- The process requires you to go through a series of steps without knowing the outcome until the process is finished
- Please don't look at what other groups are doing until the end



“The group should have diversity and a common or shared experience or background”

Example Themes

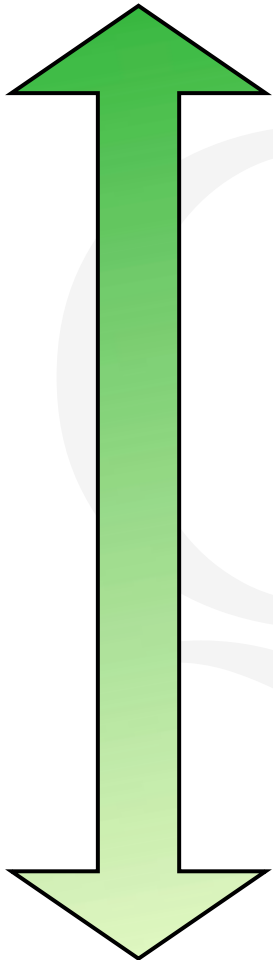
Imagine that 6 months from now we're working extremely well as a team. How did we get to that point?

Imagine that the release has been deployed it is considered really successful. How did that happen?

How familiar are you with evolution in the Agile community over the last few years?

10 = I've been studying the evolution of agile methods and thinking in depth for several years

0 = I'm completely new to the Agile community and don't know anything much about what has been going on



Theme

Consider...

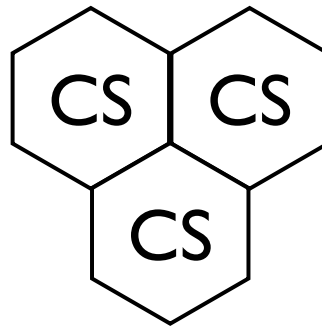


What is the state of the Agile movement at this point?

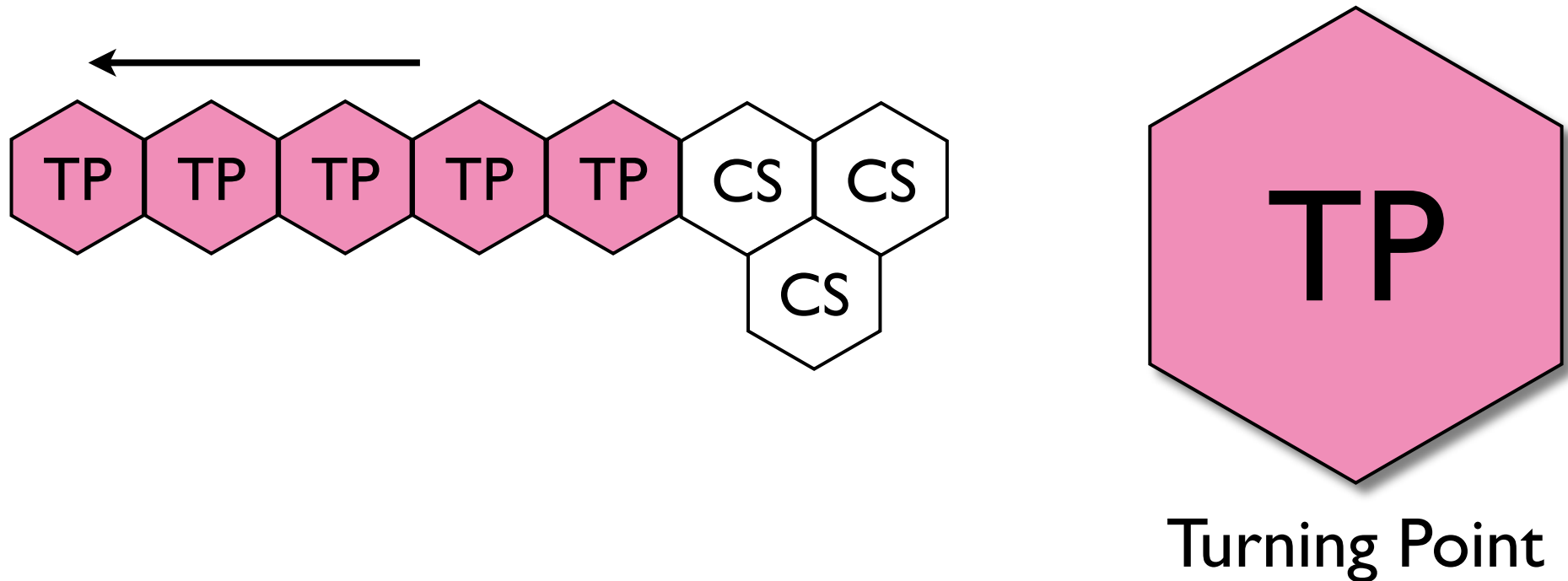
This is your current state (CS).

Step 1: Identify 3 descriptions that summaries the current state of affairs.

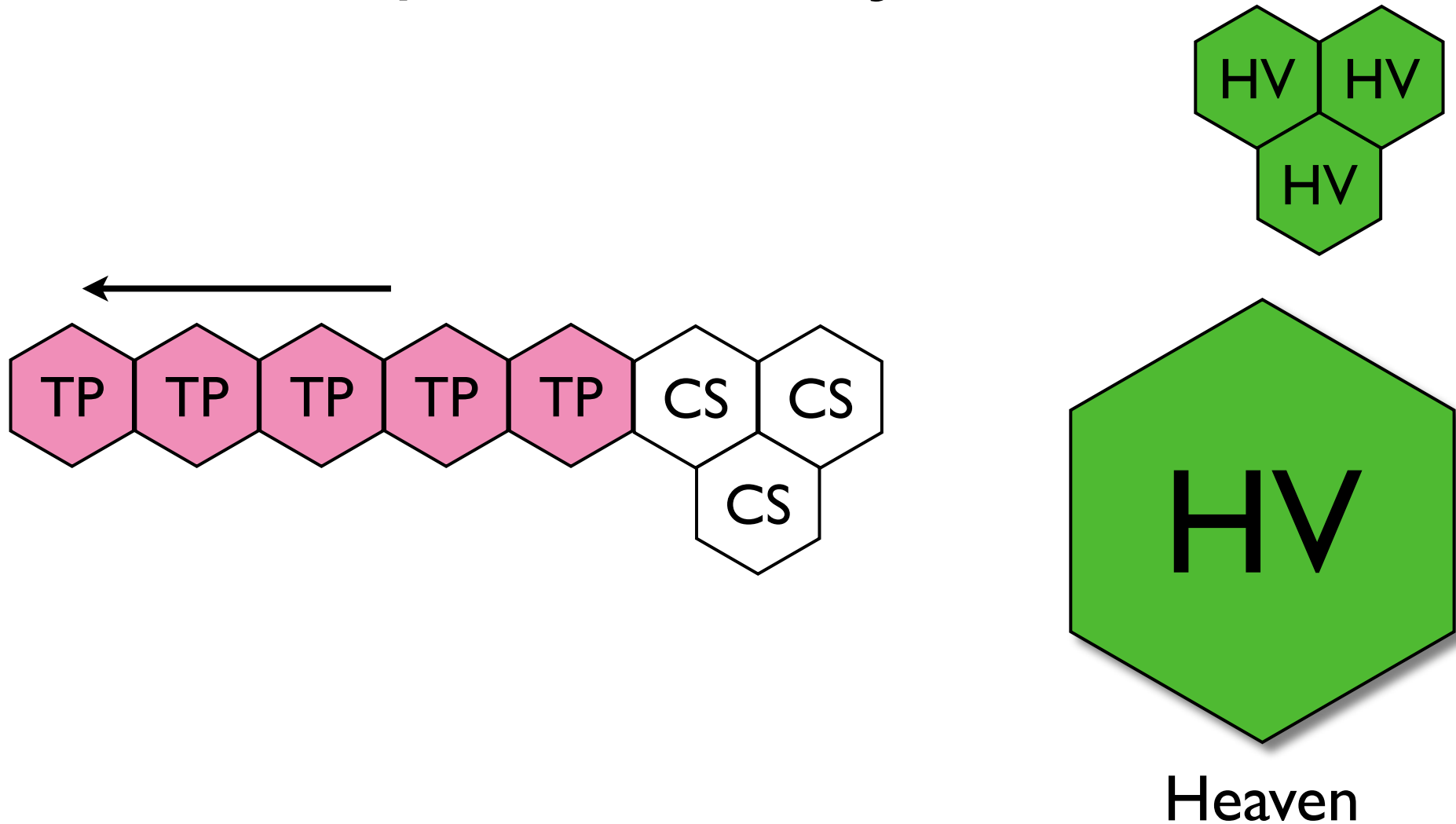
Step 1: Current State



Step 2: Turning Points back from Current State

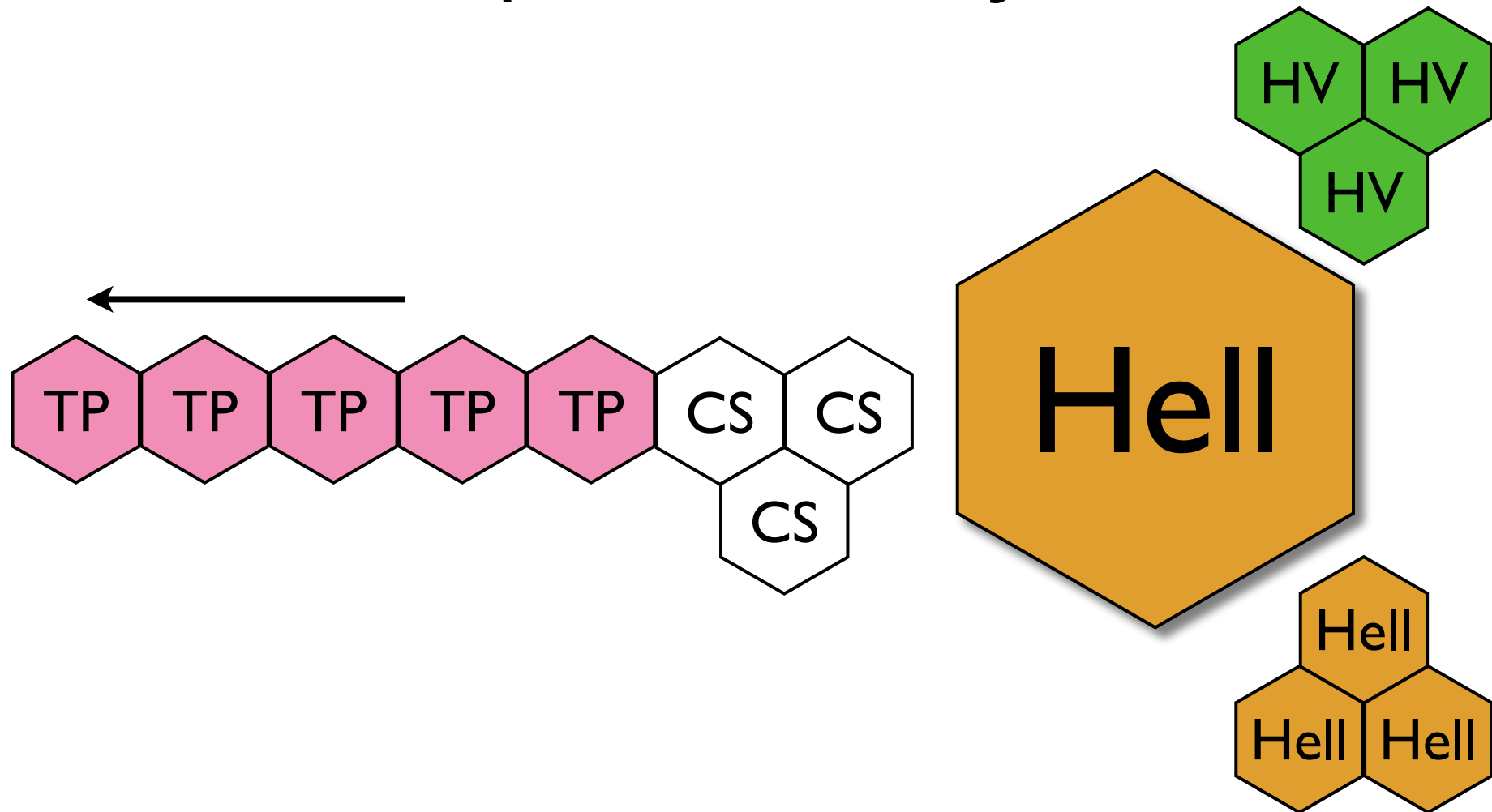


Step 4: Identify Heaven



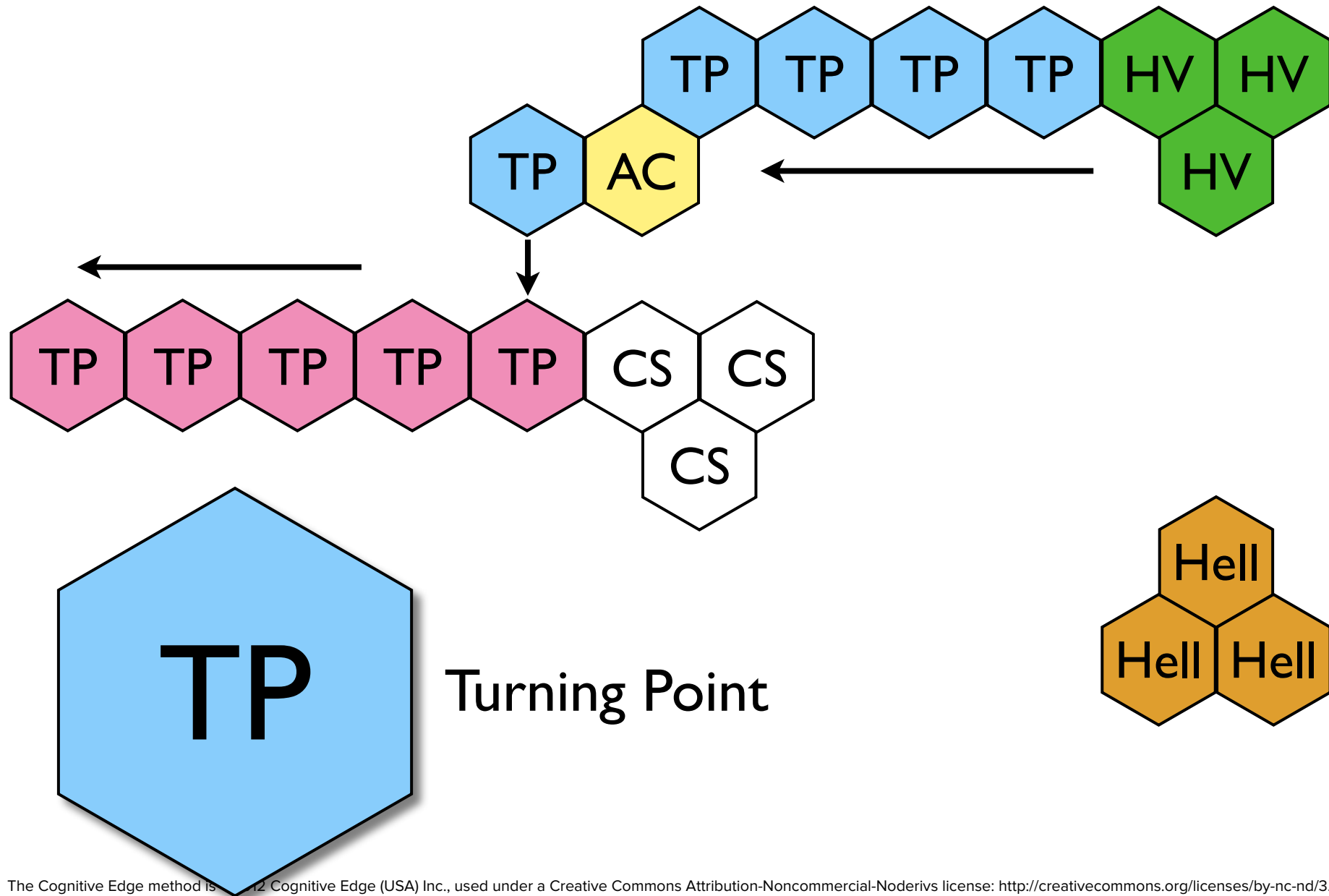
‘Impossibly Good’ future state

Step 4: Identify Hell

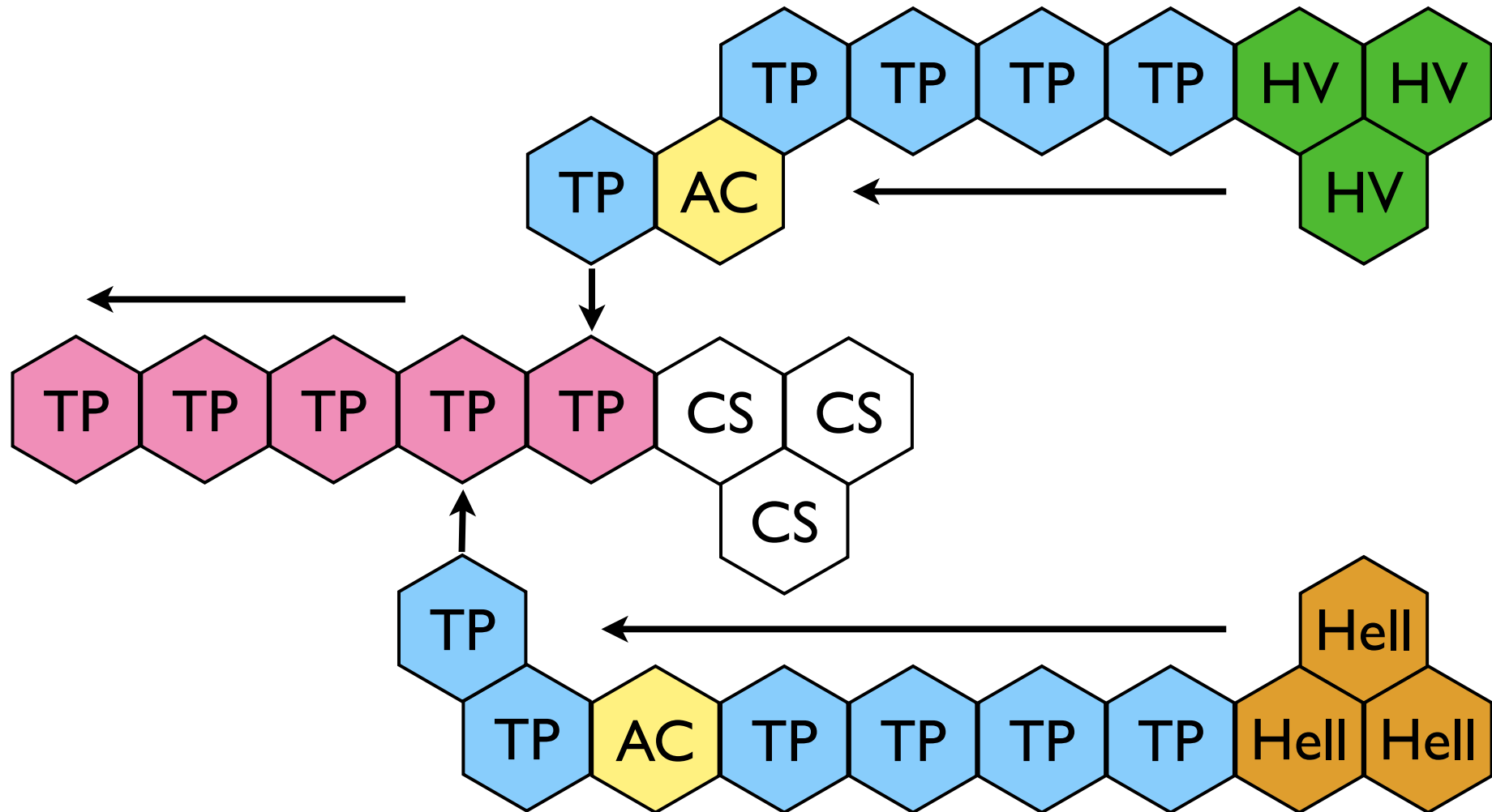


‘Impossibly Bad’ future state

Step 5: TPs back from Heaven



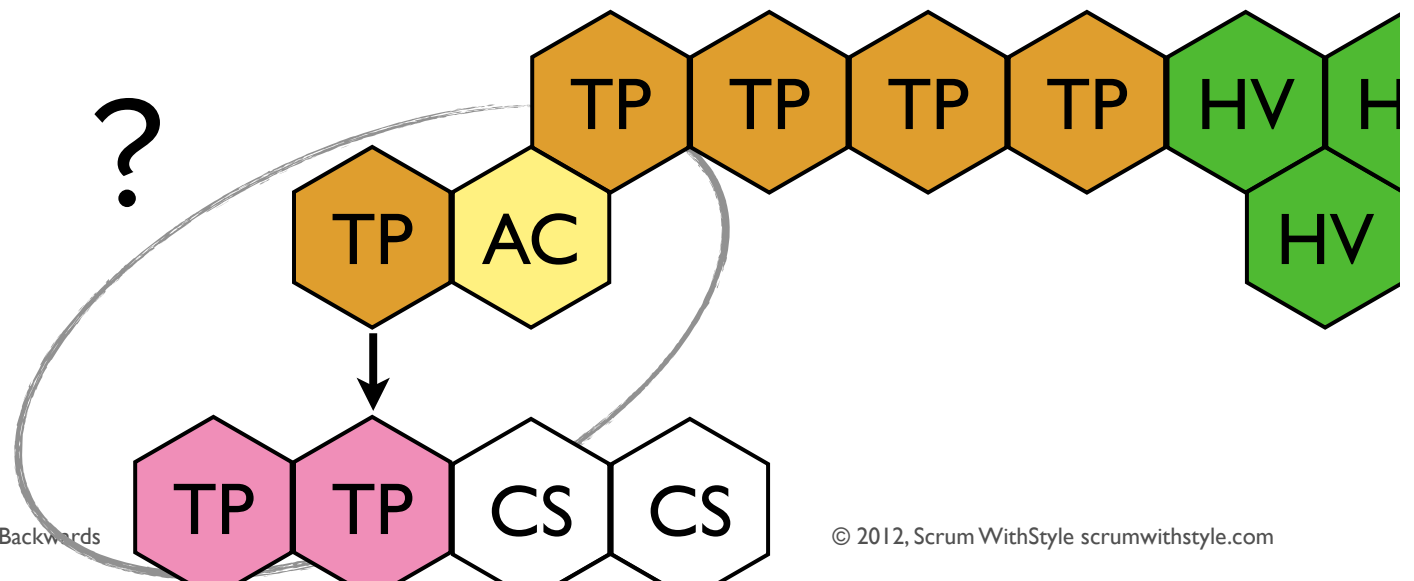
Step 6: TPs back from Hell



Identify Possible Action

What would help us to get on the path to Heaven?

- Identify a key Tipping Point
- What would make the difference between the Heaven and Hell paths at this point?





Further information:
cognitive-edge.com/library/methods

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