



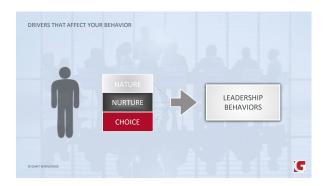
"The Pioneer Voice, representing only 7% of the population has almost exclusively defined the battlefield upon which the game of Free Market Capitalism is played out"

## Rules of the Game Ruthlessly Competitive Adversarial Winner Takes All Profit Defines Success

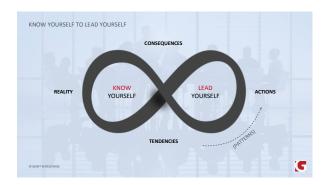
Consequ	ently	
Teams function at less than 60% of their true potential.	82% of Team members feel misunderstood and undervalued	
<b>&amp;</b> &&&		
Team leaders rarely if ever hear the truth from their people.	Leaders undermine their influence every day without even knowing it.	
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5 VOICES   ASSU	MPTIONS
	1. Our "Voice" is made up of all 5 Voices.
	2. Some voices are more <b>natural</b> to us than others
	3. Maturity allows us to value the contribution
	each voice brings.
	4. Nature / Nurture and Choice have all played a part
	5. Don't assume you know what someone else's
	foundational voice is
	6. Don't assume you know what each word means
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GUA	RDIAN
	They have a relentless commitment to ask the difficult questions.
	They will always seek to honor the past as teams look towards the future They accept as personal the commitment to deliver projects on time
	They have the ability to detach decision-making from personal
	sentiments.  They are naturally risk averse asking, "Is it worth the risk and
	<ul> <li>investment?</li> <li>They respect and value logic, order, systems and repeatable processes.</li> </ul>
	Their desire for truth & right decisions can sometimes override the feelings of others.



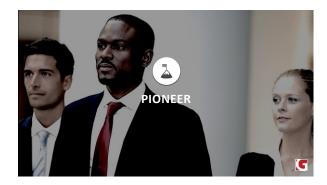




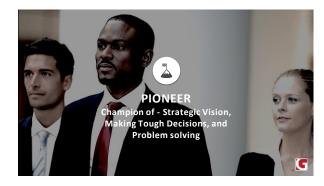










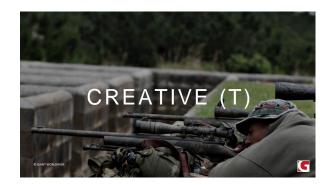




















1) is the Vo	ce that you find most natur	ral.	
5) is the Vo	ce you find the hardest to a	access and value.	
	1		
	2.		
	3.		
	4		
	5		





